2035年情景：摘要

Dr Alexander Ressos, TEP
Attorney-at-Law (Switzerland and Germany),
Solicitor (England & Wales and Hong Kong)
Of Counsel, KGP Legal LLC
alexander.ressos@kgplegal.com.sg
www.ressos.com.sg

情景方法由Herman Kahn在兰德公司创立，并由Pierre Wack于1971年引入壳牌。新加坡政府自1980年代末国防部的试验起便运用这一方法。本文将其应用于这样一个金融中心：它在步入2026年时拥有6.7万亿新元的管理资产、全球第三大外汇市场以及超过2000家单一家族办公室。第一种情景可能性最大：新加坡依托亚洲财富的增长巩固其亚洲枢纽地位，前提是深化资本市场、保持客户群多元化，并妥善应对成功带来的社会成本。第二种情景描述一个因美中竞争而分裂的世界。在这个世界里，新加坡要么成为备受重视的中立之地，要么夹在两大集团之间受到挤压，这取决于其法院的公信力、制裁合规以及战略平衡。第三种情景设想代币化和人工智能重塑中介业务。借助Project Guardian及其关于数字资产和人工智能的指引，新加坡可能由此成为标杆司法管辖区；但这一变化也可能侵蚀其财富管理业赖以立足的区位优势。第四种情景是一场比一马发展公司事件或2023年案件规模更大的诚信危机，也是新加坡最能直接施加影响的情景。它印证了全书的结论：这个金融中心之所以繁荣，是因为它向世界出售了一种与时代相适应的信任。

© 2026 Dr Alexander Ressos. General information only, not legal, tax or investment advice. No client relationship is created. All Singapore law advice is provided by a duly licensed and regulated firm of Singapore advocates and solicitors only on the basis of an express written letter of engagement. More information at SingaporeIQ.com and ressos.com.sg.

Disclaimer

This article is provided for general information only. It is based on publicly available sources as at its date of publication. These sources have not been independently verified against licences, regulatory registers or the records of the entities concerned. It is not legal, tax, financial or investment advice. Nor is it a recommendation to invest in, transact with or use the services of any entity mentioned. Law and regulation change frequently, so the content may be incomplete or outdated. To the fullest extent permitted by law, Dr Alexander Ressos and the publisher of SingaporeIQ exclude all liability for loss or damage arising from the use of or reliance on this article. Readers should obtain advice on their specific circumstances before acting or refraining from action.

Names and trademarks of the entities discussed belong to their owners and are used for identification only. Their mention implies no endorsement, affiliation or allegation of wrongdoing. All Singapore law advice is provided by a duly licensed and regulated firm of Singapore advocates and solicitors only on the basis of an express written letter of engagement. Corrections and updates: contact@ressos.com.

© 2026 Dr Alexander Ressos. This article may be quoted with attribution to SingaporeIQ (SingaporeIQ.com). Reproduction in full and any commercial use require prior written consent. The Legal Terms at https://singaporeiq.com/legal-terms apply.

Author contact: Dr Alexander Ressos, TEP · contact@ressos.com